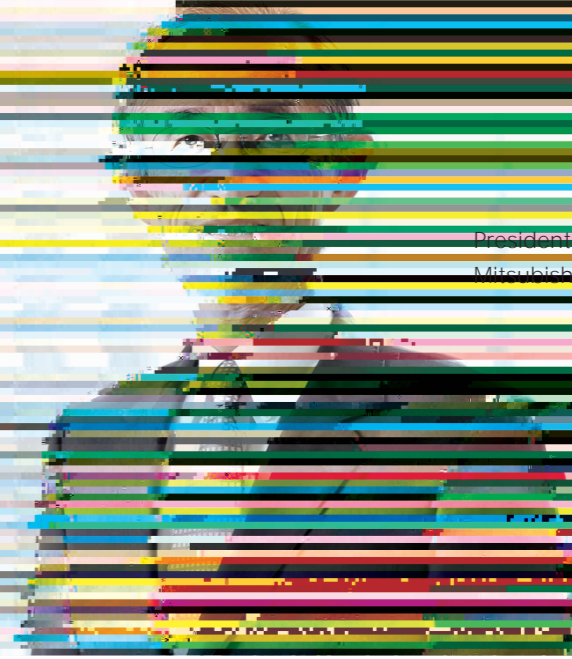
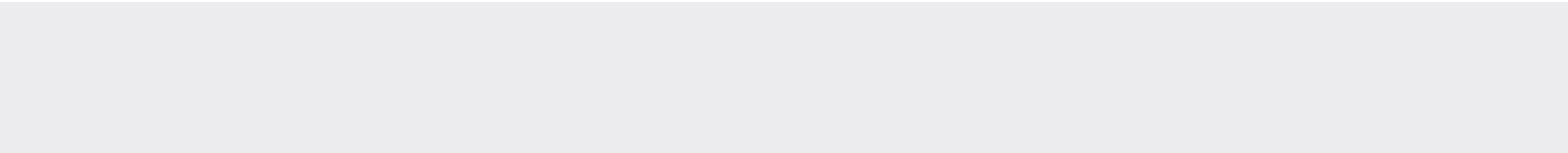



At Mitsubishi UFJ Financial Group, our vision for promoting diversity is "Enlighten, Encourage,  
Empower.—



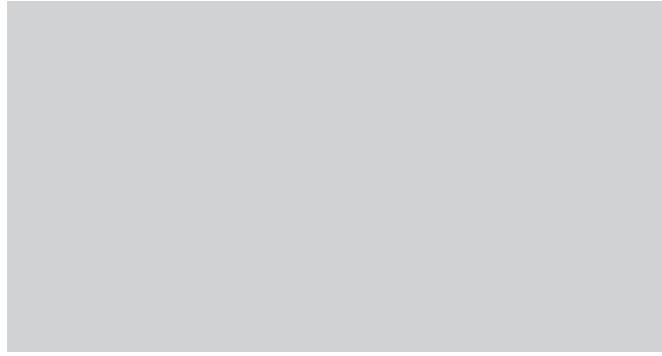
President & Group CEO  
Mitsubishi UFJ Financial Group, Inc.



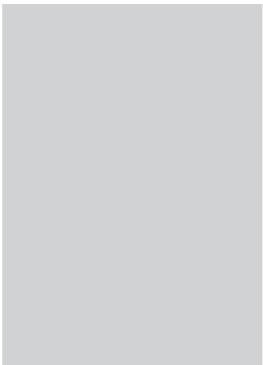
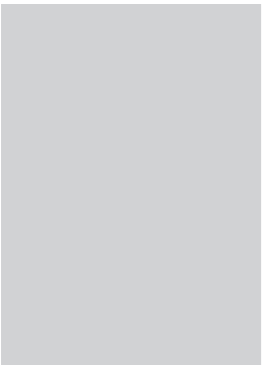
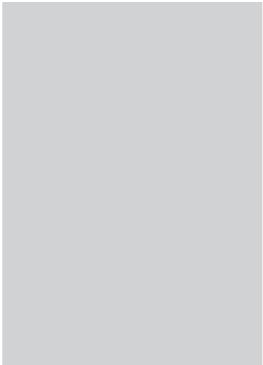
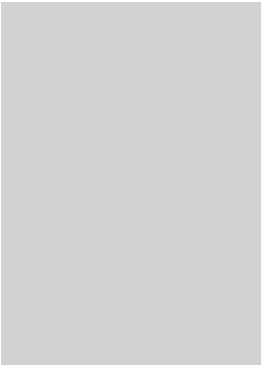


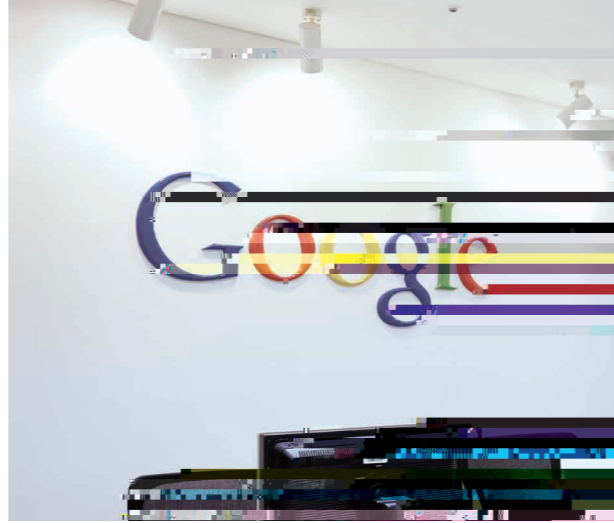
**While you all belong to the MUFG, you are each taking different approaches to promoting D&I. Can you tell us about your individual programs?**

**Saeki:** Many employees at Mitsubishi UFJ Morgan Stanley Securities (MUMSS) think promoting D&I is all about empowering women. So we spend a fair bit of time informing



Eight employees from four group companies talk to us about their working lives. They might not





## Google Inc

Established in 1998, Google is a multinational technology company that aspires to organize global information for people all over the world to access and use. The company specializes in internet-related services and products, including Search, Gmail, Google maps, YouTube, Google+ and Android.

